

BRIAN McALLISTER LINN
Professor of History and Ralph R. Thomas Class of 1921 Professor in Liberal Arts

Department of History, TAMU 4236
 Texas A&M University
 College Station, TX 77843-4236

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Academic Record

Ph.D., The Ohio State University, 1985
 M.A., The Ohio State University, 1981
 B.A. with High Honors, University of Hawai'i, 1978

Professional Experience

Ralph R. Thomas Class of 1921 Professor in Liberal Arts, 2009-present
 Professor, Department of History, Texas A&M University, 1998-present
 Associate Professor, Department of History, Texas A&M University, 1995-98
 Assistant Professor, Department of History, Texas A&M University, 1989-95
 Visiting Assistant Professor, Department of History, Old Dominion University, 1987-89
 Visiting Assistant Professor, Department of History, University of Nebraska, 1986-87

External Grants and Fellowships

Netherlands Institute for Advanced Studies in the Humanities and Social Sciences Fellow, 2019
 National Endowment for the Humanities Fellowship, 2018-2019
 Fulbright Distinguished Professorship, University of Birmingham, United Kingdom, 2016
 Bosch Fellow in Public Policy, American Academy in Berlin, 2014
 Fulbright Fellowship, Department of History, National University of Singapore, 2009
 Smith Richardson Foundation Research Grant, 2008-2016
 Woodrow Wilson International Center Fellowship, 2004-2005
 John Simon Guggenheim Memorial Fellowship, 2003-2004
 Harold K. Johnson Visiting Professor of Military History, U.S. Army War College, 1999-2000
 Visiting Professor, U.S. Army Center of Military History, 1995-1996, 2009-2010
 Susan Louise Dyer Peace Fellowship, Hoover Institution, Stanford University, 1993-1994
 John M. Olin Postdoctoral Fellowship, Yale University, 1990-1991
 National Endowment for the Humanities Summer Stipend, 1989
 U.S. Marine Corps Historical Center Research Grant, 1986-1987
 U.S. Army Center of Military History Visiting Research Fellow, 1984-1985
 U.S. Army Military History Institute Advanced Research Associate, 1982

PUBLICATIONS

Books

Elvis's Army: Cold War GIs and the Atomic Battlefield, Harvard University Press, 2016.
 US Army Historical Foundation Book Award; US Military History Group Captain Richard
 Lukaszewicz Memorial Book Award

The Echo of Battle: The Army's Way of War, Harvard University Press, 2007

The Philippine War, 1899-1902, University Press of Kansas, 2000

Society for Military History Distinguished Book Prize; History Book Club Selection; US Army Chief of Staff's Reading List; US Air Force Chief of Staff's Reading List

Guardians of Empire: The U.S. Army and the Pacific, 1902-1940, University of North Carolina Press, 1997

Society for Military History Distinguished Book Prize; US Army Historical Foundation Book Award; History Book Club Selection; *Choice* Outstanding Academic Book

The U.S. Army and Counterinsurgency in the Philippine War, 1899-1902, University of North Carolina Press, 1989

Current Book Project

Real Soldiering: The U.S. Army in the Aftermath of War at Cornell University Press pending readers' reports

Refereed Articles and Book Chapters

with Azarja Harmanny, "Technisch geweld' in de Nederlands-Indonesische Oorlog. Zware wapens in de periode van dekolonisatie," *BMGN - Low Countries Historical Review*, 135 (July 2020): 93–110

"Military Professionals and the Warrior Ethos in the Aftermath of War," in *The Harmon Memorial Lectures in Military History, 1988-2017*, ed. Mark E. Groteleuschen (Maxwell AFB, AL: Air University Press, 2020), 591-606

"Assessing the Philippine War," in *Assessing War: The Challenge of Measuring Success and Failure*, ed. Leo Blanken, Hy Rothstein and Jason Lepore (Washington, DC: Georgetown University Press, 2015), 110-26

"Before the Quagmire: The US Army and Southeast Asia," in *Cold War Southeast Asia*, ed. Malcolm Murfett (Singapore: Martin Cavendish, 2012), 224-50

"The U.S. Armed Forces' View of War," *Daedalus* (Summer 2011): 33-44. Revised for *The Modern American Military*, ed. David M. Kennedy (New York: Oxford University Press, 2013): 41-57

"Batangas: Ending the Philippine War," in *Between War and Peace: How America Ends its Wars*, ed. Matthew Moten (New York: Free Press, 2011), 155-78

"The Impact of the Philippine Wars (1898–1913) on the U.S. Army," in *Colonial Crucible: Empire in the Making of the Modern American State*, ed. Alfred McCoy and Francis Scarano (Madison: University of Wisconsin Press, 2009), 460-72

"The US Army and Small Wars: An Uncomfortable Reality," in *An Art in Itself: The Theory and Conduct of Small Wars and Insurgencies*, ed. Peter Dennis and Jeffrey Grey (Sydney: Australian Military History Publications, 2006), 3-15

- “Foreshadowing Postwar Iraq: The U.S. War in the Philippines, 1899-1902,” in *Warriors and Scholars: A Modern War Reader*, ed. Peter B. Lane and Ronald E. Marcello (Denton: University of North Texas Press, 2005), 254-73
- “Ambiguous Legacy, Dubious Future: Expeditionary Warfare and the US Military,” in *Battles Near and Far: A Century of Operational Development*, ed. Peter Dennis and Jeffrey Grey (Canberra: Australian Army History Unit, 2005), 71-97
- “Challenge and Change: West Point and the Cold War,” in *West Point: Two Centuries and Beyond*, ed. Lance Betros (Abilene, TX: McWhiney Foundation Press, 2004), 218-47
- “William Phillips Biddle,” in *Commandants of the Marine Corps*, ed. Allan R. Millett and Jack Shulimson (Annapolis: U.S. Naval Institute Press, 2004), 163-73
- “The American Way of War Revisited,” *Journal of Military History* 66 (April 2002): 501-30
Awarded Moncado Prize by Society for Military History, 2003
- “Cerberus’s Dilemma: The U.S. Army and Internal Security in the Pacific, 1902-1940,” in *Guardians of Empire: The Armed Forces of the Colonial Empires, c. 1700-1964*, ed. David Killingray and David Omissi (Manchester, UK: Manchester University Press, 1999), 114-36
- “The Pulahan Campaign: A Study in US Pacification,” *War in History* 6 (January 1999): 45-71
- “Taking Up the White Man’s Burden,” in *1898: Enfoques y Perspectivas*, ed. Luis E. Gonzales-Vales (San Juan: Academia Puertorriqueña de la Historia, 1997), 111-42
- “The Long Twilight of the Frontier Army,” *Western Historical Quarterly* 27 (Summer 1996): 141-67
- “The Struggle for Samar,” in *Crucible of Empire: The Spanish-American War and Its Aftermath*, ed. James C. Bradford (Annapolis: U.S. Naval Institute Press, 1993), 158-82
- “Intelligence and Low-Intensity Conflict in the Philippine War, 1899-1902,” *Intelligence and National Security* 6 (January 1991): 90-114
- “Guerrilla Fighter: Frederick Funston in the Philippines, 1900-1901,” *Kansas History* 10 (Spring 1987): 2-16
- “Provincial Pacification in the Philippines, 1900-1901,” *Military Affairs* 51 (April 1987): 62-66
Awarded Moncado Prize by Society for Military History, 1988
- “Pretty Scaly Times: The Ohio National Guard and the Strike of 1877,” *Ohio History* 94 (Summer-Autumn 1985): 171-81
- “Pacification in Northwestern Luzon: An American Regiment in the Philippine-American War, 1899-1901,” *Pilipinas: A Journal of Philippine Studies* 3 (December 1982): 14-25

Published Essays and Conference Proceedings,

- “Samuel Huntington, Professionalism, and Self-Policing in the US Army Officer Corps,” *Parameters* 51 (2021): 91-100
- “The U.S. Army’s Postwar Recoveries,” *Parameters* 46 (2016):13-22
- “Boomers,” *The Berlin Journal* 26 (Spring 2014): 48-52
- “The US Army, Technology, and Atomic Warfare in the 1950s,” *Technology and Warfare* (Sofia: Sofia University Press, 2013): 571-81
- “Failure to Lead,” *Woodrow Wilson Quarterly* 36 (Autumn 2012)
- “An American Way of Irregular Warfare?” *Insurgency and Counterinsurgency: Irregular War from 1800 to the Present* (Den Haag: Netherlands Institute of Military History, 2011), 45-54
- “The American Way of War Debate: An Overview,” *Historically Speaking* (November 2010): 22-23
- “Military History: Reaching Beyond the Traditional Academy,” *Historically Speaking* 10 (November 2009): 10-12, and “Rejoinder,” 19
- “The American Way of War,” *OAH Magazine of History* 22 (October 2008): 19-23
- “The U.S. Army, Counterinsurgency, and the Lessons of History,” *Historically Speaking* 9 (May-June 2008): 9-11
- “The Army’s Way of War: An Interview With Brian McAllister Linn,” by Donald Yerxa, *Historically Speaking* 9 (January-February 2008): 5-7
- “What is Expeditionary War?” *Militärhistorik Tidskrift 2005* (Stockholm: 2005): 107-16
- “The Philippines: Nationbuilding and Pacification,” *Military Review* 85 (March-April 2005): 46-54. Translated as “Las Filipinas: El Desarrollo de Naciones y la Pacificación,” *Military Review Hispano-American* 85 (July-August): 80-88; “A Pacificação e a Reconstrução Nacional das Filipinas,” *Military Review* (Brazilian Edition) (July-August): 40-49. Earlier version published as: “The U.S. Army and Nation Building and Pacification in the Philippines,” in *Armed Diplomacy: Two Centuries of American Campaigning* (Fort Leavenworth, KS: Combat Studies Institute, 2004), pp. 77-89
- “Driving in Reverse: Perspectives on Military Transformation,” in *Divergent Perspectives on Military Transformation*, eds. Benjamin Scheer and Eugene Whitlock (Berlin: SWP, 2005), 7-11

- “The Legacy of the Philippine Insurgency,” in *The U.S. Army in Asia: Proceedings of the 2005 Dwight D. Eisenhower Security Series* (Washington, DC: Center for Naval Analysis, 2005), 29-37
- “America’s Expeditionary War Transformation,” *Naval History* 19 (October 2005): 56-61
- “Peacetime Transformation in the U.S. Army,” in *Transforming Defense*, ed. Conrad C. Crane (Carlisle, PA: Strategic Studies Institute, 2001), 3-30
- “The U.S. Army Prepares for Total War, 1898 to 1941,” in *The Total War, The Total Defence, 1789-2000*, ed. Per Iko, Lars Ericson, and Gunnar Aselius (Stockholm: Swedish Commission on Military History, 2001), 107-19
- “Joint Operations in the Days of Empire,” in *Selected Papers from the 1992 (59th Annual) Meeting of the Society for Military History*, ed. Donald F. Bittner (Quantico, VA: Marine Corps University Press, 1994), 81-93
- “We Will Go Heavily Armed: The Marines' Small War on Samar, 1901-1902,” in *New Interpretations in Naval History: Selected Papers from the Ninth Naval History Symposium*, eds. W. R. Roberts and Jack Sweetman (Annapolis: Naval Institute Press, 1991), 273-92. Reprinted, Stephen S. Evans, ed., *U.S. Marines and Irregular Warfare, 1898-2007: Anthology and Selected Bibliography* (Quantico, VA: Marine Corps University, 2008), 40-53

Encyclopedia Entries, Book Reviews, Web-based Journals

- “Broken Army or Recovering Army: The US Army in the Aftermath of War,” *Jragsvidenskab.DK* (Denmark): <http://www.krigsvidenskab.dk/broken-army-or-recovering-army-us-army-aftermath-war>, (April 2013)
- “The Philippine War,” in *The Encyclopedia of War and American Society*, ed. Peter Karsten, (New York: Sage Publications, 2006), 628-631
- “The Philippine War,” in *The Oxford Companion to American Military History*, ed. John Whiteclay Chambers II (New York: Oxford University Press, 1999), 549-51
- “The Philippine War,” in *The American Heritage Encyclopedia of American History*, ed. John Mack Faragher (New York: Henry Holt and Co., 1998), 707-8
- “Intelligence in the Philippine War” and “Miguel Malvar” in *The War of 1898 and U.S. Interventions, 1898-1934: An Encyclopedia*, ed. Benjamin R. Beede (Garland Publishing, 1994), 233-35, 300-1
- Over fifty book reviews in: *American Historical Review*; *Journal of Military History*; *Army*; *Air University Review*; *Army*; *Joint Forces Quarterly*; *Armed Forces and Society*; *International Bibliography of Military History*; *International History Review*; *Journal of American History*; *Journal of Interdisciplinary History*; *Military Affairs*; *Scotia*; *Military Review*; *Marine Corps Gazette*; *Naval War College Review*; *Register of the Kentucky Historical Society*; *Parameters*;

Pilipinas; War in History; Pennsylvania Magazine of History and Biography; East Texas Historical Journal; Indiana Magazine of History; Houston Chronicle; Woodrow Wilson International Quarterly (1980-2018)

Forthcoming Publications:

Azarja Harmmany and Brian McAllister Linn, “‘The normal order of things’: Contextualizing ‘technical violence’ in the Netherlands-Indonesia War,” in *Beyond the League Table of Barbarity: Comparing Extreme Wars of Decolonization, 1945-1962*, ed. by Bart Luttikhuis and Thijs Brocades Zaalberg, Cornell University Press, expected date of publication Spring 2022)

Courses Taught at Texas A&M

Undergraduate

HIS 106--U.S. History Since 1877 (lecture and honors seminar)
 HIS 230--American Military History, 1609 to Present
 HIS 234--European Military History
 HIS 444--American Military History since 1901
 HIS 444W—US Military History since 1901 (writing intensive)
 HIS 445—Modern Military Thought
 HIS 445—History of Military Strategy
 HIS 445W—Modern Military Thought (writing intensive)
 HIS 481 (Senior Seminars)--Vietnam War; World War II; 20th Century US Military; Military Policy Since Vietnam; American Ways of War; World War II in History and Memory

Graduate

HIS 645--Modern U.S. Military History (research methods)
 HIS 646—Readings in War and Society
 HIS 689--American Military History Since 1898
 BUSH 689—Military Strategy and the Conduct of Nations

Graduate Students: Masters theses supervised: 9; Doctoral dissertations: 10

Dissertations Published by Graduate Students

Mark Grotelueschen, *The AEF Way of War: The American Army and Combat in World War I* (Cambridge University Press, 2006)

James S. Powell, *Learning Under Fire* (Texas A&M Press, 2010)

Troy Sacquety, *The OSS in Burma: Jungle War Against the Japanese* (University Press of Kansas, 2013)

Paul J. Springer, *America’s Captives: Treatment of POWs from the Revolutionary War to the War on Terror* (University Press of Kansas, 2010)

Endowed or Keynote Lectures

“Atrocities, Abuses, and Adjudication,” Fourteenth George S. Prugh Lecture in Military Legal History, US Army Judge Advocate General’s Legal Center and School, Charlottesville, VA, 14 April 2021

“The American Way of War: A Retrospective,” San Diego State University Center for Military History Inaugural Lecture, 2019

- “Military Professionals and the Warrior Ethos in the Aftermath of War,” Harmon Memorial Lecture, US Air Force Academy, 2017
- “Elvis’s Army,” Brooks Kleber Memorial Readings in Military History, Army Heritage and Educational Center, 2017
- “Elvis on the Atomic Battlefield,” John Terraine Lecture, University of Birmingham (UK), 2016
- “The American Way of War in History and Politics,” Fulbright Lecture, Gresham College (UK), 2016
- “From the Nat-dong River Battle to the Nuclear Battle,” International Academic Seminar of the Korean War, Daegu, Republic of Korea, 2013
- “The American Way of War: Fighting or Thinking,” Thompson Memorial Lecture, Royal Military College of Canada, 2012
- “The Lessons of Military History,” 41st Northern Great Plains History Conference, Sioux Falls, 2006
- “The Wars in the Philippines,” Bankhead Lecture Series, University of Alabama, 2003
- “Eisenhower, the Army, and the American Way of War,” 10th Dwight D. Eisenhower Lecture on War and Peace, Kansas State University, 2002
- “Prelude to Pearl Harbor,” Herbert S. Schell Lecture, University of South Dakota, 1999

Papers Presented at Conference Sessions: US

Annual Meeting of the Society for Military History (1992, 1995, 1997, 1998, 2001, 2011, 2018, 2021); Annual Meeting of the American Historical Association (2002, 2006, 2007, 2011, 2012); Historical Society Conference (2010); Army War College Strategic Studies Institute Conference (2001, 2003, 2010); Conference: *Empires Transitions and Transformations* (University of Wisconsin, 2006); Annapolis Naval History Symposium (2005); Dwight D. Eisenhower National Security Series (2005); Annual Meeting of the Organization of American Historians (2004, 1996); Conference on Army History (2003, 2004); Combat Studies Institute Conference on Peacekeeping (2003); Conference: *Making History: West Point at 200 Years* (U.S. Military Academy, 2002); Conference: *New Approaches to Military and International History* (Yale University, 1999); Conference: *Simposio Internacional de Historiadores en torno el 1898* (San Juan, Puerto Rico, 1996); Conference: *The Splendid Little War* (Brown University, 1998); Conference: *Encuentro 95+3*, Universidad de Puerto Rico (1995); Southwest Social Sciences Conference (1992); Conference: *Soldiers and Explorers: The Military and the History of the American West* (Yale University (1991); Texas State Historical Association (1991); Ninth Naval History Symposium (1989); Conference on Intelligence, Deception, and Military Operations (1988); Missouri Valley History Conference (1987, 1991); Northern Great Plains History Conference (1985, 1986); Southeast Asian Studies Conference (1983, 1985); Ohio Academy of History (1983)

Papers Presented at Conference Sessions: International

Conference: *Comparing the Wars of Decolonization: Extreme Violence During Reoccupation and Counter-Insurgency* (Amsterdam, 2019); Congress, International Commission on Military History (Jerusalem, 2018; Sofia, 2013; Amsterdam, 2010; Stockholm, 2000); Scottish Association for the Study of America (2016); International Society of Military Studies Conference (Helsinki, 2015; Kingston, Canada, 2012); Annual Conference of the Historians, German-American Studies Association (Munich, 2014); British International Studies Association Annual Meeting (Edinburgh, 2012); Lecture Series: *Cold War in Southeast Asia* (Singapore, 2009); Conference: *Emerging Defense Technologies* (Ecole Polytechnique, France, 2007); Conference: *Cultural Conflicts Past and Present, Future Perspectives* (Institute of Paris, 2006); Chief of Army’s

History Conference (Canberra, 2004, 2006); Conference: *The Test of Terrain*, (Institute of Paris, 2005); Military Transformation Colloquium, Sifting Wissenschaft und Politik-Strategic Studies Institute (Berlin, 2004); International Conference, *Centennial of the 1896 Philippine Revolution* (Manila 1996); Conference: *Imperial Armed Forces* (School of Oriental and African Studies, University of London, 1993)

Lectures and Seminars: US

US Army Command and General Staff College (2008, 2013-2021); Advanced Strategic Arts Program, US Army War College (2006, 2008, 2010-2020); US Army Futures Command (2021); Department of the Army, G-3/5 (2021); First Division Museum (2017); Wisconsin Veterans Museum (2017); US Department of Defense (2016); Center for Strategic and Budgetary Assessments (2016); US Army Center of Military History (1988, 1995, 2016); Command HQ, US Army Pacific Command (1998, 2014, 2016); US Army Capabilities Integration Center (2014); US Naval War College (2013); School of Advanced International Studies Workshop on Irregular Warfare (2010); US Marine Corps Staff College (1990, 1991, 1993, 2010); Center for the Study of Force and Diplomacy, Temple University (2010); International Security Studies Program, Yale University (1991, 2009); Joint Forces Staff College (2009); Office of Concept, Development, and Experimentation, US Army Training and Doctrine Command (2009); Under Secretary of Defense for Policy, Department of Defense (2008); U.S. Military Academy Professional Development Seminar (1991, 1995, 2004, 2008); US Air Force Command and General Staff College (2008); US Army Heritage and Education Center (2008); School of Advanced Warfighting, US Marine Corps University (1993-2007); Colby Military Writers' Symposium (2006); *Counterinsurgency Field Manual* Workshop (2006); U.S. Marine Corps University (2005); West Point Seminar in Military History (1999-2001, 2003-2005); Workshop on Irregular Warfare, Philip Merrill Center for Strategic Studies, School of Advanced International Studies, Johns Hopkins University (2005); American Enterprise Institute (2005); Council on Foreign Relations (2005); US Air Force Academy (2004); Triangle Institute of Strategic Studies (2004); University of North Carolina Peace, War, and Defense Institute (2004); Hawaii Pacific University (2000, 2001, 2004); 21st Military History Seminar, University of North Texas (2003); Center for Strategic Education Workshop (2003-4); National War College (1998, 2002); David A. Sayre History Symposium (2002); Commandant's Lecture Series, Army War College (2002); Celebrate Freedom Symposium (2002); Military History Institute Speakers Series, Army War College (1995, 2000); 25th Infantry Division Command Staff (1998); Hawaiian Historical Society (1997); US Navy Postgraduate School (1994); San Jose State University (1994); Institute for Defense Analysis (1993); Columbia University (1991); New York Military Affairs Symposium (1990); Joint Center for Low-Intensity Conflict (1989); US Marine Corps Historical Center (1988)

Lectures and Seminars: International

Netherlands Institute of Military History (2011, 2019); All Soul's College, Oxford University (2016); University College of Cork, Ireland (2016); Heidelberg Center for American Studies (2016); King's College, University of London (1998, 2016); University of Glasgow (1997, 2016); St. Andrews University (2016); University of Northumbria (2016); University of Wolverhampton (2016); University of Zurich (2014); Freiburg University (2014); Amerikahaus-Munich, Germany (2014); Freie Universität of Berlin (2014); Bundeswehr Artillerieschule, Idar-Oberstein, Germany

(2014); Deputy Commander and Staff, Royal Netherlands Army (2011); Institute of Historical Research, University of London (2010); School of Humanities and Social Sciences, University of New South Wales at Australian Defence Forces Academy (2009); S. Rajaratnam School of International Studies, Singapore (2009); Centre for Defence Studies, Massey University, New Zealand (2009); US Embassy, Wellington, New Zealand (2009); New Zealand Defense Forces Staff College (2009); Royal Military College, Kingston (2005); Royal Canadian Military Institute, Toronto (2005); Leeds University (1997, 2000)

Manuscript and Proposal Referee

Australian Army History; Cambridge University Press; Columbia University Press; Cornell University Press; Continuum International Publishing (UK); Harvard University Press; Houghton Mifflin Company; New York University Press; Oxford University Press; Routledge; Smith Richardson Foundation; Texas A&M University Press; University of British Columbia Press; University of Michigan Press; University of Missouri Press; University of Nebraska Press; University of Oklahoma Press; University Press of Kansas; University Press of Kentucky; U.S. Naval Institute Press; Yale University Press; Westview Press; *Diplomatic History*; *Cold War History*; *Hawaiian Journal of History*; *International Journal of Military History and Historiography*; *Journal of the Gilded Age and Progressive Era*; *Journal of Strategic Studies*; *Journal of Military History*; *Louisiana History*; *Pacific Historical Review*; *Political Science Quarterly*; *War in History*; *War and Society*

Professional Honors

Fellow, Royal Society of Arts (2016-2019)
 Glasscock Center Faculty Fellow (2013-2014, 2021-2022)
 Edwin M. Simmons Memorial Service Award, Society for Military History (2012)
 Ralph R. Thomas Class of 1921 Professor in Liberal Arts (2009-present)
 Claudius M. Easley, Jr., Faculty Research Fellow (2005-2009)
 Plaque of Appreciation, ROTC (2003)
 Corps of Cadets Certificate of Appreciation for Teaching and Counseling Students (2002)

Professional Service

International

Outside examiner, doctoral candidate, University of New South Wales, Australia, 2020
 External Expert, promotion to professor, University of Cork, Ireland, 2019
 Evaluator, Fellowship Program, American Academy in Berlin, 2014-2016
 Outside evaluator, tenure and promotion committee, National University of Singapore
 Examiner, doctoral thesis, Victoria University, Melbourne, Australia
 Outside reader, doctoral dissertation, University of Ottawa, Canada
 Military Transformation Working Committee, Stiftung Wissenschaft und Politik-Strategic Studies Institute, Berlin (2004-2005)
 Co-Chair, Program Committee, 28th International Congress on Military History (2001-2002)

Federal

Reviewer, US History (IV) Panel, National Endowment for the Humanities (2021)
 Evaluator of Applicants, Professor of Strategy and Operational Art, US Army War College (2017)
 Review Panel, US Army, History of the War in Afghanistan Project (2016-2018)

Speaker and commentator, Unified Quest Future of War Seminar, US Army (2016)
 Grant Review Panelist, National Endowment for the Humanities (2011, 2014)
 Review Panel, US Army Center for Military History, Cold War Army project (2012)
 Department of the Army Historical Advisory Committee (2003-2007)
 U.S. Panel, Fellowship Competition, Woodrow Wilson International Center (2006-2007)
 Advisor, US Army-Marine Corps *FM 3-24: Counterinsurgency Operations* (2002-2006)
 Theodore Roosevelt Medal of Honor Board (1999)

Service to Professional Organizations, Publishers, and US Schools

Council of Advisors, Army Heritage Center Foundation (2006-present)
 Editorial Board, *Battlegrounds: Cornell Studies in Military History*, Cornell University Press (2018-present)
 Evaluator, Military and Diplomatic Studies Program, Hawaii Pacific University (2004, 2009, 2021)
 Delegate, Society for Military History to American Council of Learned Societies (2018-21)
 Outside evaluator, promotion committee, Iowa State University (2020)
 Board, Brazos Valley Chapter of the Fulbright Association (2017-present)
 Long Range Planning Committee, Society for Military History (2012-present)
 Chair, Nominations Committee, Society for Military History (2016-present)
 Editorial Board, *War and Society* (2009-present)
 Editorial Board, *Journal of Strategic Studies* (2009-present)
 Outside evaluator, promotion committee, Boston University (2019)
 Outside evaluator, promotion committee, Ohio University (2018)
 Program Committee, Historical Society 2010 Biannual Meeting (2009-2010)
 President, Society for Military History (2009-2011)
 Vice President, Society for Military History (2007-2009)
 Trustee, Society for Military History (2003-2007)
 Awards Committee, Society for Military History (2001-2004)
 Bibliography Committee (U.S.), International Commission on Military History (2000-2005)
 Co-Chair, Program Committee, Society for Military History Annual Conference (2001-2002)
 Editorial Board, *Journal of Military History* (1998-2001)
 Advisor, Organization of American Historians Publications (2001)
 Nominations Committee, Society for Military History (1998-2001)
 Co-Chair, Conference on the American Military Experience in Asia, 1898-1998 (1997-1998)
 Advisor, 1898 Centennial Project, Fort Point and Presidio Historical Association (1996-1998)
 College Board Grader, U.S. History, Advanced Placement Program (1996)

Texas A&M University

Aggie Honor Council (2005-present)
 Committee on Academic Freedom, Responsibility & Tenure (2019-present)
 Board of Faculty Advisors, Bush School Grand Strategy Program (2018-present)
 College of Liberal Arts Planning and Resource Committee (2012-2018)
 Glasscock Center Faculty Advisory Board (2012-2017)
 College of Liberal Arts TAMU-Qatar College-Level Promotion Committee (2013-present)
 College of Liberal Arts Advisory Committee on Endowed Appointments (2012-2015)
 Dean's Task Force for Online Learning (2012-2013)

Faculty Advisory Committee, Texas A&M University Press (1997-2001, 2005-09)
 Board of Faculty Advisors, Scowcroft Institute for International Affairs (2007-present)
 Dean's Advisory Committee on Tenure and Promotion (2007)
 Faculty Advisory Board, Texas A&M Press (1991-2005)
 Director, Military Studies Institute (2001-2003)
 Committee of Faculty, International Program, Bush School (2001-2010)
 National Security Search Committee, Bush School (2001-2003)
 Chair, Academic Standards Committee, College of Liberal Arts (2000-2001)
 Academic Standards Committee, College of Liberal Arts (1998-1999)
 Advisory Board, Military Studies Institute (1991-1999)

Department

Evaluator, History Department, TAMU-Qatar (2013)
 U.S. Foreign Relations Search Committee (2005-2006)
 Graduate Committee (1997-1999, 2000-2003)
 Ad hoc Committee on Departmental Bylaws (2003-2004)
 Asian History Search Committee (1997-1998)
 Ad hoc Committee on Post-Tenure Review (1997)
 Undergraduate Committee (1992-1993)
 Six tenure/promotion committees

Professional Affiliations:

Society for Military History; United States Commission on Military History; Fulbright
 Association; U.S. Naval Institute; Netherlands Institute of Advanced Studies Alumni